CRACK Confident Candidate Series

Structuring Secrets

Build Your Case Like a Pro

Sunday, May 18 10am PT | 12pm CT | 1pm ET | 6pm BST



Led by David Ohrvall Author of *Crack the Case* and CEO of Zintervu





David Ohrvall CEO, Zintervū













BAIN & COMPANY





World-Class Case Interview Training

Canada Ivey School (UWO) **Queen's University McGill University U** of Toronto **U** of Calgary **Europe United States** IE Madrid INSEAD **Amherst College Oxford Said Berkeley Haas** Cambridge Judge **Boston College** Bayes, Imperial, Asia - Pacific Rim **Boston University Trinity Dublin. Bowdoin College ESADE, SDA Bocconi INSEAD Singapore Carnegie Mellon Tepper** HEC **National University Chapman University** MIT **Singapore Chicago Booth** Minnesota **Hong Kong UST** Columbia **Notre Dame CEIBS Shanghai** Colorado Middle East **NYU Stern** Cornell **Ohio State** Darden **INSEAD Abu Dhabi** Olin WUSTL **Dartmouth Tuck** American University Cairo **Owen Vanderbilt Duke Fugua Pepperdine** Emory Rice **George Washington** Smith Georgetown Stanford **Georgia Tech SMU** U of Georgia Temple HBS **UT McCombs** Iowa Texas A&M **IU Kelley U** of Florida **USC Marshall Johns Hopkins U** of Washington **UCLA Anderson** Kellogg Wharton **UC Davis** Marvland William & Mary **UC Irvine Michigan Ross** Wisconsin **UNC Kenan-Flagler**

Michigan State

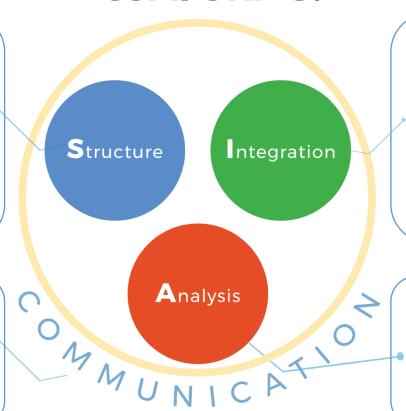
Yale

What do interviewers (and managers) look for?

CRACK THE CASE TRAINING

CSAI Skills!

- Show breadth and depth of thinking.
- Know each lever of business and be able to apply it to a problem.
- Break down any problem consistently.
- Use a succinct, Answer First, confident style.
- Organize your language to explain data, thinking processes and insights.



- Ensure that senior leaders have their "So what?" answered.
- Combine insights in an actionable, solutionbased manner.

- Learn to ask structured, data specific questions.
- Prioritize analysis and find meaningful insights across data sets.

What's a case interview?



Question: Should Auto Co launch a new line of hybrid SUVs?

Structure

5-7 mins

Analysis

10-15 mins

- What data would you want to see to answer your questions?
- What have you learned in the case that can support a firm recommendation?

Integration

5-7 mins

 How would you approach this problem thoroughly and systematically?

Your summer work will be a case



Question:

How would you handle the private label marshmallow problem?

Structure

2-3 days

Analysis

3-4 weeks

 What data would you want to see to answer your questions?

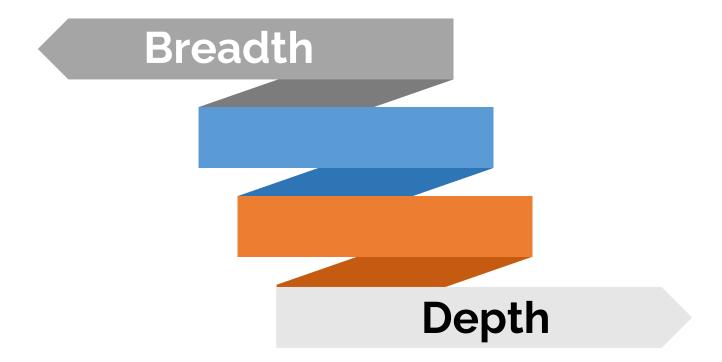
Integration

2-3 weeks

 How would you approach this problem thoroughly and systematically? What have you learned in the case that can support a firm recommendation?

Interviewers (& managers) want to see breadth and depth of <u>think</u>ing!







Solving problems starts with breaking the problem into solvable pieces.



Most pieces are connected to several others. They are share something in common.







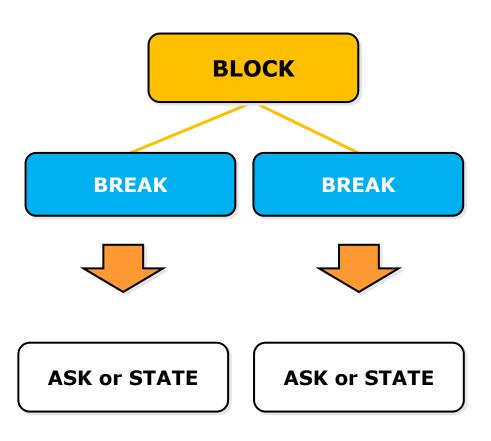




Block, Break & Ask



Use this technique to show breadth of thinking AND the ability to find relevant data



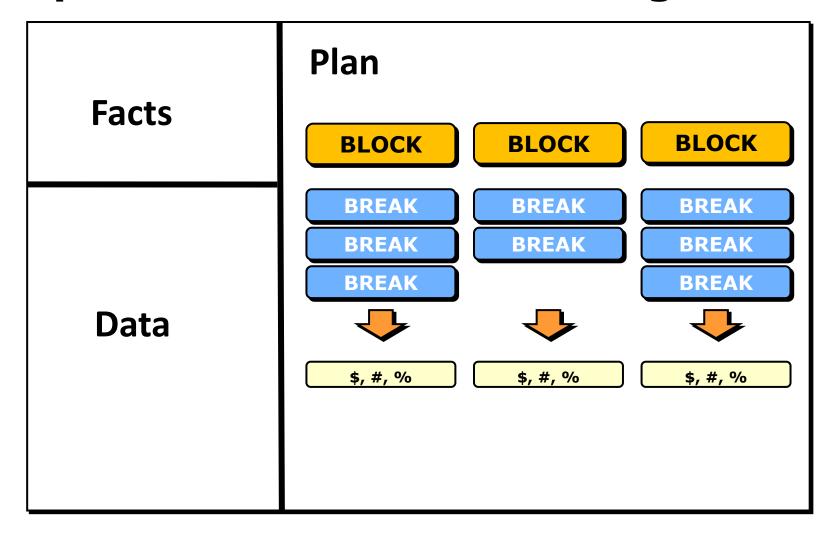
Gather and group your ideas. Do your categories make sense?

Be case specific to address what matters for THIS case. This shows you are thinking!

Mention the specific \$, # and % that you need. Be ready to explain ALL of your thinking before the interviewer gives you data.

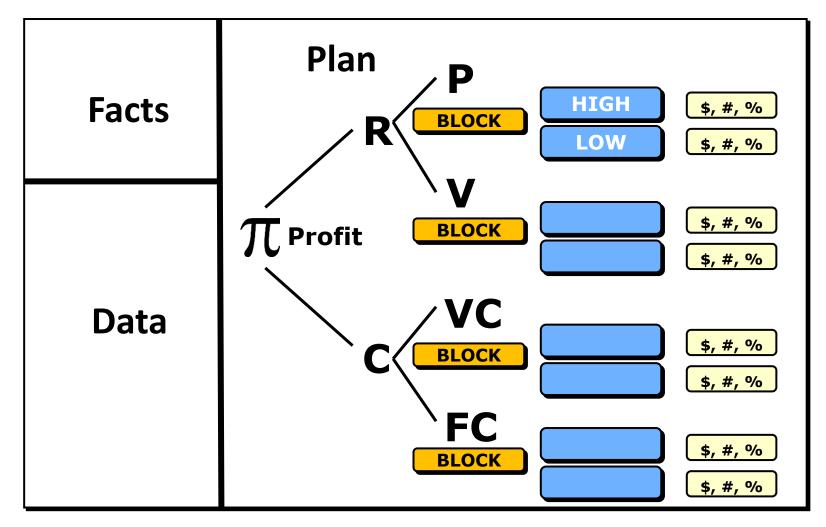
Use your plan to connect and explain. Write or talk it through.





You may choose to show it horizontally (profit tree example)





Exercise

Structuring Practice



Our client is considering opening a bike shop on campus.
☐ On your own: What do they need to consider? What data would help you create a robust plan?

Bike Shop – Sample Structure



Before opening this bike shop, I would consider...

Product

Sourcing/
Inventory mgmt

Marketing

Store operations

Bikes

(new/used/custom, price point, brands)

Suppliers (manuf. or dealers; order mins/vol discounts?)

Mktg channels (flyers, social media, brand ambassadors)

Shop (location, hours, buy v. rent?, pop-up or yr round)

Accessories (i.e.,helmet, clothes)

Shipping (shipping method, speed & who pays?)

Promotion strat (discounts, loyalty)

Employees (salary, hourly, commission)

Services (rental, repair, insurance, storage, trade-in)

Inventory (stock levels, owned vs. consignment)

Other (IT systems, permits, insurance)



How will our pricing/offering compare to online and local competitors?



What is our expected procurement cost per bike?



Which marketing platform is most effective for other on-campus businesses?



Can we lease space in the student center? At what cost?

There isn't just one structure that will work per case



Our client wants to open a bike shop on campus.

Alternate structure #1

Sourcing

Marketing

Store operations

After sales support

Alternate structure #2

Customer

Competition

Costs

Alternate structure #3

Revenue potential

Upfront costs

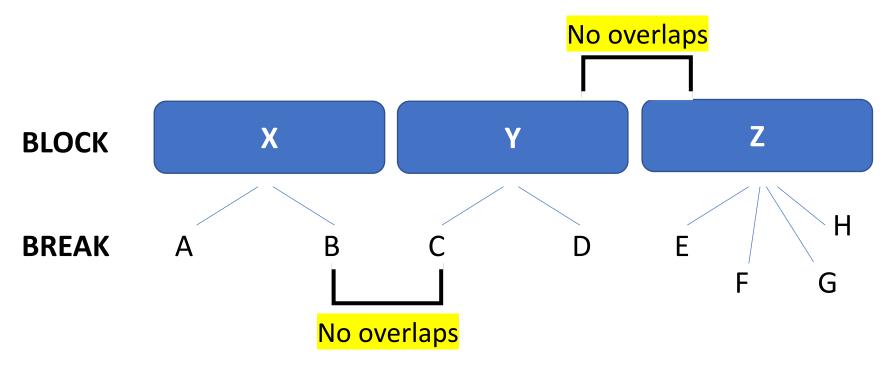
Ongoing costs

Risks & alternatives

Do your best to be MECE



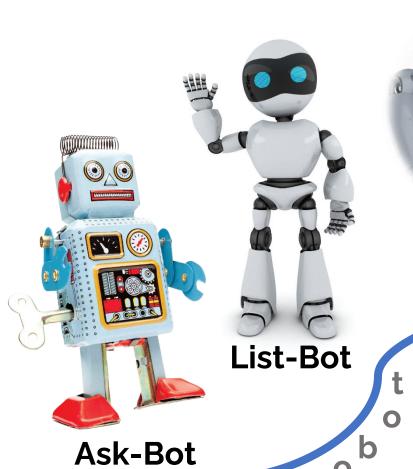
Mutually Exclusive, Collectively Exhaustive



ASK \$, # and %

You'll start off robotic, but push for true AI







Hypothe-Bot

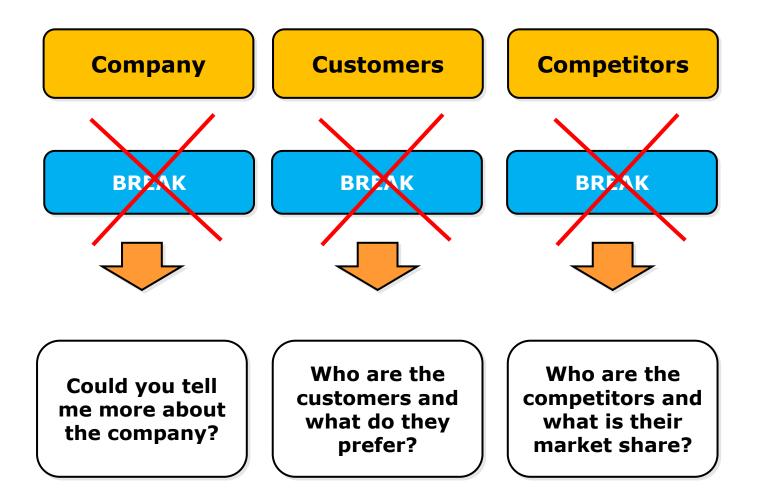


Evolution

Ask-bots only ask questions



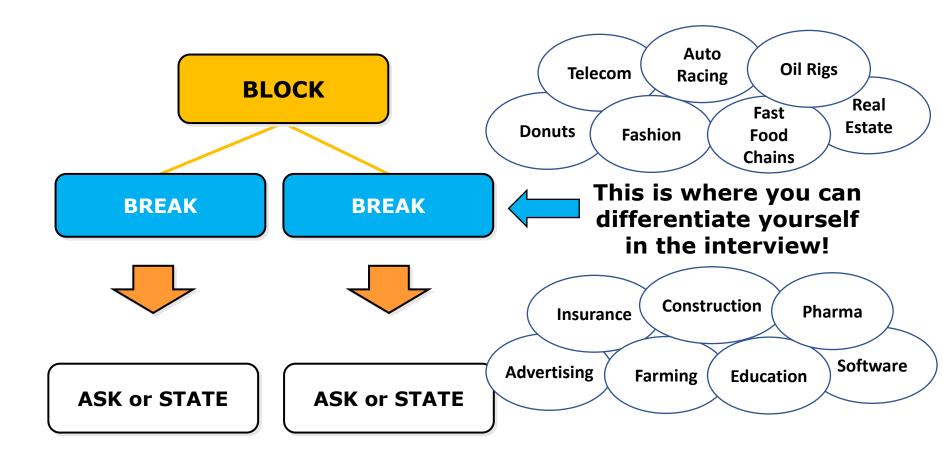
Children could do this! Please think.



Show thinking with your breaks



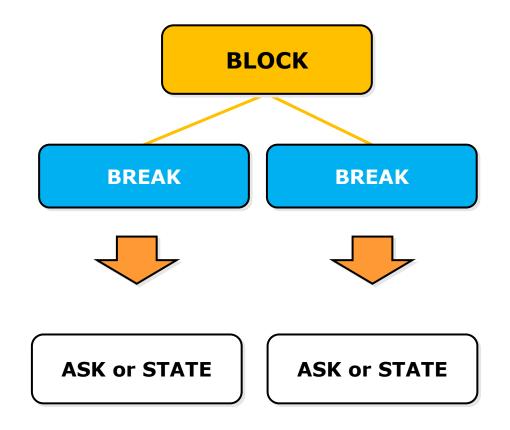
Be case specific and hypothesis driven



Prioritize your data

You can't ask for everything





Here's a simple question to remember:

"If I got the data, what decision could I make?"

Block, Break & Ask Tips



Remember these as you practice

BLOCK

- Practice structuring the same case multiple ways.
- Work on thinking, not just reciting something you memorized. How would you break up the work if this were an actual project?

BREAK

- Self-assess: Could I say exactly the same thing if we were talking about a completely different industry or product? If yes, you have NOT been case specific enough.
- Have your practice partners ask: "What else..."

ASK or STATE

- Practice previewing key data you'll want to analyze as you share your plan, but hold off on actually asking for the data until you've finished sharing your plan.
- After sharing your plan, dive into the data pool by proposing where to start and asking a question.

Summer Camp

CRACK THE CASE TRAINING

We'll learn so much more in camp!

How to handle crazy "cow" questions

When to use a hypothesis and how to make it sound sensible

BLOCK

How to ensure you start your case confidently every time

When it might be appropriate to use a standard framework

When to skip a

MECE break

approach to

ensure discussion

How to make sure your **blocks are MECE**

ASK or STATE

BREAK

ASK or STATE

BREAK

How to show you are data oriented and not directionless

How to create a structure that improves your recommendation

How to prioritize your data and speed up your analysis

Summer Camp Prep Advantages



DO THIS OVER THE SUMMER

- ✓ Stories updated from the summer
- ✓ Resume updated
- Multiple cover letters drafted
- ✓ 20-30 cases completed (some 2x)
- ✓ Consistent math and slide review
- ✓ Regular partner practice
- ✓ Feedback from multiple experts

AND AVOID REGRET



Join Crack the Case Summer Camp!



Crack the Case Summer Camp 2025



Join expert trainers David Ohrvall & Deborah Resnick for our intensive case interview program this summer!

Dates: June 15 – August 3

Visit zintervu.com/camps or scan the QR.



Let's be ready! No regrets.



"Another thing that really helped me was practicing cases with folks from other schools. Each school has a slightly unique case performance style." Tepper MBA, McKinsey offer

"Camp was instrumental in getting me here." Stern MBA, LEK offer

"David and Deborah, thanks so much I especially enjoyed your focused sessions on structuring and graph reading. I got all 3 MBB offers." INSEAD MBA

"I was able to power through their exhibits and extreme data ..." Duke MBA, McKinsey final round, ZS offer

"Thank you so much for the support and for pushing me harder than I thought was possible. I got McKinsey Dallas!" U of TX, McKinsey offer





Camp begins Sunday, June 15

- Goal: Be "offer ready" by August.
- 7 weeks / 7 topics. Live classes each week. Recordings available.
- **Bonus:** Interview LOGIC workshop and 1-year subscription included.
- Summer Camps typically have 50+ campers from all over the world!
- World class trainers: David (ex-Bain) and Deborah Resnick (ex-McKinsey).
- Learn/See/Do. Each week there's an assignment and 1-2 new cases.
- Work with your assigned team partners or others.
- Four Case Arenas with Q&A.
- We focus on building consistent skills that lead to offers.

Total price: \$378

First 25 people get \$80 off.

Use Coupon: EBSC2580







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